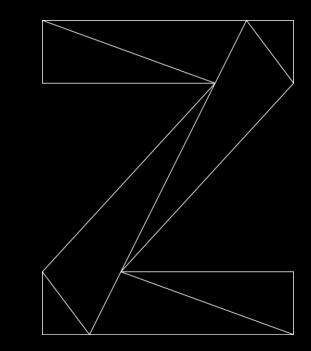
Tailored Fit Pricing for IBM Z

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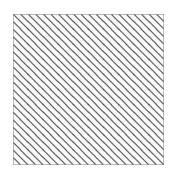


What was effective ...



An evolution of pricing

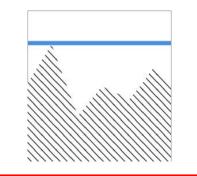
1970 - 1999 PAST Full Capacity



 Simple way to charge for z SW

1999 - 2019 **PRESENT**

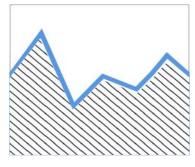
Sub-Capacity (R4HA)



Modelled on 90% utilization

 As system size increases, align product value to less than full capacity

2019 - 20 + years FUTURE Tailored Fit Pricing



- Remove R4HA
- Align value to the workload for the amount of system resources it consumes
- The most significant IBM Z Pricing announcement in 20 years

Announced May 14 Tailored Fit Pricing for IBM Z

New pricing models support your journey to cloud with IBM Z°

Tailored Fit Pricing provides predictability, simplicity, and flexibility

IT requirements continue to evolve with new apps, new technology, and the need for faster time to market for new cloud services. How do you better predict and manage the costs? With Tailored Fit Pricing for IBM Z software, you can adapt pricing to your specific growth and needs, while maintaining speed, scale, and predictability.

Flexible options including:



Enterprise Consumption Solution Agile usage based

Unlock the power of the platform with consumption pricing.



Enterprise Capacity Solution Full capacity, max fle<u>xibility</u>

Achieve maximum flexibility to blend workloads: dev and test, z/OS, Linux, and more.

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DevTest Solution 3X growth, no caps

Grow modern, unrestricted devtest environments with no additional monthly license charge.

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NewApp Solution

Now with consumptionbased pricing

Launch new applications with predictable costs, directly tied to business value, for new z/OS-based applications.

Learn more at www.ibm.com/it-infrastructure/z/software or contact your IBM Sales representative

Designed with our clients, for our clients

Dillard's The Style of Your Life. "With Tailored Fit Pricing, we don't have to worry about predicting demand any more. Instead, we can leave on capacity—and pay only for what we use."

Terry Glover, Director of Infrastructure, Dillard's Read the full story



"Thanks to Tailored Fit Pricing, we have significantly reduced the planning work, eliminated capping, and ensured that our costs are less influenced by peaks, which offers greater value overall."

Thomas Heitlinger, System Planner, Fiducia & GAD IT AG Read the full story

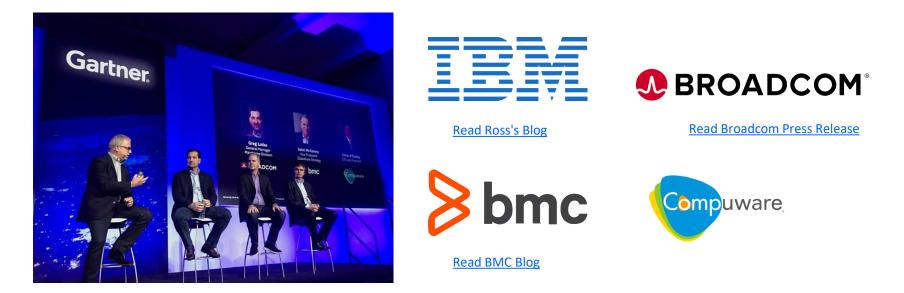


"Tailored Fit Pricing gives us a simple and predictable cloud pricing model that can reduce operational overhead, so we can deliver cost-effective, client-centric services with our private cloud."

Waldemar Ruggiero Júnior, Infrastructure Director, Bradesco

• In total, over 20 clients signed pilot deals for Tailored Fit Pricing, ensuring these offerings are a win-win for both parties.

Announced with support from the IBM Z ISV ecosystem



 Launched by IBM Z GM, Ross Mauri, alongside executives from Broadcom, BMC and Compuware at Gartner EA Summit, May 14th 2019.

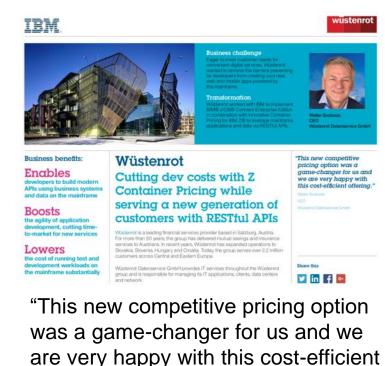
Previously announced offerings > Tailored Fit Pricing for IBM Z

DevTest Solution solves capping challenges

- Extremely popular price offering that delivers a lowcost, high-capacity development environment
- With a DevTest solution, you can build modern, healthy DevTest environments, without worrying about MLC costs

NewApp Solution adds consumption pricing

- Highly competitive stand-alone prices for new z/OS-based applications
- With a NewApp solution, you can launch new applications, with predictable costs that relate directly to business value



-- Walter Svoboda, CEO, Wüstenrot Datenservice GmbH

offering."

Tailored Fit Pricing for IBM Z

1. Enterprise Capacity Solution

Tailored full capacity licensing model

Designed for clients with substantial workload growth, requiring operational simplicity & complete cost predictability

2. Enterprise Consumption Solution



Tailored usage-based licensing model

Designed for clients with unpredictable workload patterns, requiring predictable, **usage based costs for all workload growth**

Eligibility

- IBM z14 Model ZR1 and upwards
- Minimum Growth commitments
- (Outsourcers excluded)

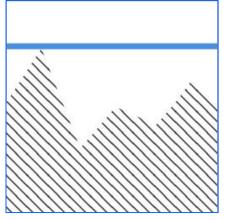
Common Themes

- No R4HA
- · Focus shifts to business outcomes
- Aggressive growth pricing
- Pricing predictability
- Using ALL of client-owned infrastructure



1. Enterprise Capacity Solution

Existing

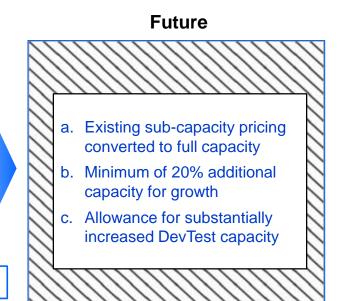


Eligibility:

- 1. zHW Currency: z14 Model ZR1
- 2. Minimum Growth Commit: 20%

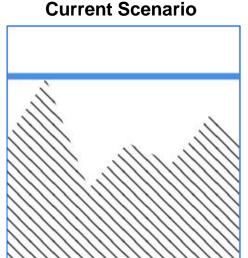
Applicable to MLC + IPLA software

- Lack of cost predictability
- Machines managed/ architected to billing
- R4HA offering and contract complexity



- Maximum price predictability
- Maximum client flexibility to utilize their licensing & infrastructure as they choose
- Aggressive pricing on growth
- Use ALL of available infrastructure capacity

2. Enterprise Consumption Solution



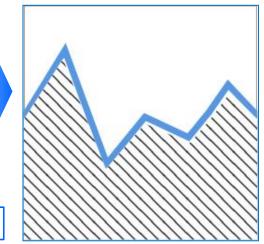
Eligibility:

- 1. zHW Currency: z14 Model ZR1
- 2. Minimum Growth Commit: 2% PA

Applicable to MLC + IPLA software

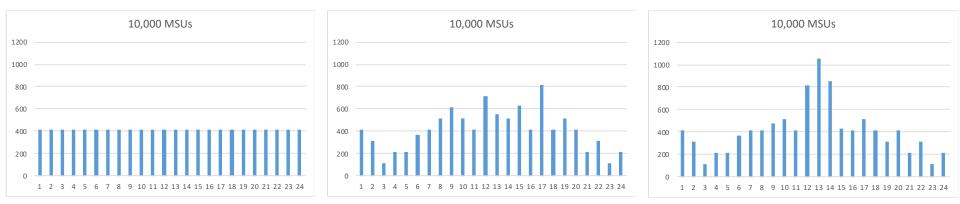
- Significant whitespace or IT Wastage
- Lack of cost predictability
- Machines managed/architected to billing
- R4HA offering and contract complexity
- Disproportionate impact on R4HA from spikes

Future Scenario



- No notion of peaks, no notion of white space
- Use ALL of available infrastructure capacity
- Carry forward unused MSUs into following year.
- No penalty for peaking/spiking
- Highly competitive price on growth

Evolution of our client's workload profiles



Same amount of work ...

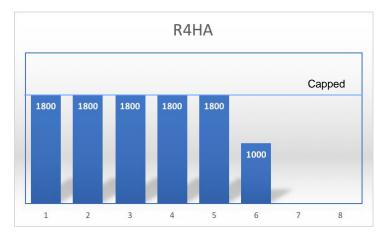
A transition to an increasingly spiky workload profile:

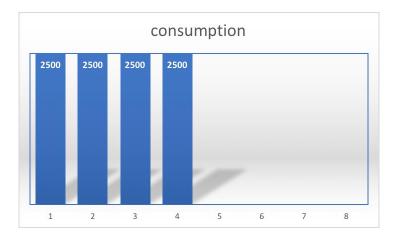
- where peaks are rising (or need to rise to deliver required business outcomes)
- and where utilization rates are lowering.
- Demands a more appropriate pricing model

No capping required, and use all of the active infrastructure

Maximize the hardware, minimize the batch window:

- Let's assume the nightly batch requires a total of 10,000 MSUs to complete
- Let's assume the machine is rated at 2,500 MSUs, but capped at 1,800 for the R4HA
- By removing unnecessary soft caps, batch windows can be dramatically reduced





And ALL growth at highly competitive pricing

Highly competitive growth rates - for ALL growth

- Preferential pricing, for all growth, new and existing workloads
- All MSUs above what was previously processed MSUs qualify
- No additional approval process, and no "tagging" required



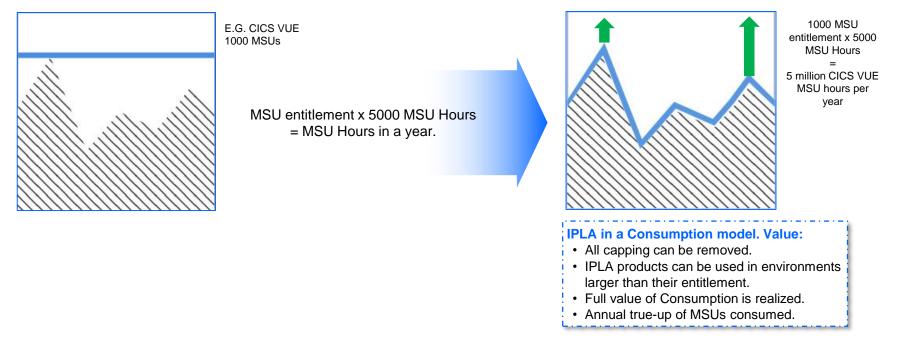
Growth: Consumption - all growth -



Example Consumption Charges:

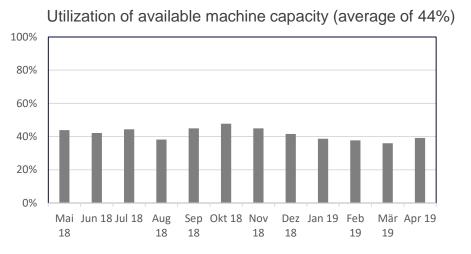
Previous 12 months' MLC costs:	\$12,000,000
Previous 12 months' MSU consumption:	12,000,000 MSUs
Effective price per MSU:	\$1 per MSU
Variable price for all growth:	50c per MSU

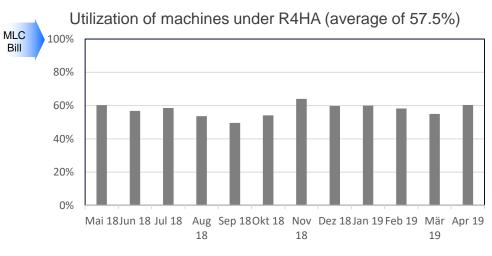
IPLA software in a Consumption Solution



Applicable to all IPLA Capacity-Based Software. IPLA licensing at full capacity of Consumption Container also available.

Client example





(Production environment – capping in place at 70% capacity)

(Production environment)



Current billing on xxxxxx's workload profile

- Current pricing model NOT optimal
- Encourages capping such that 30% of machine is unreachable
- Client paying for white space of 42.5%
- Machines & workloads managed to billing

Potential future scenario

DevTest Environment



Fixed Capacity:

- Expanded, protected & reserved for Development + test work
- No evicting of developers at peak times
- Completely predictable pricing
- Achieved through unique & highly competitive pricing

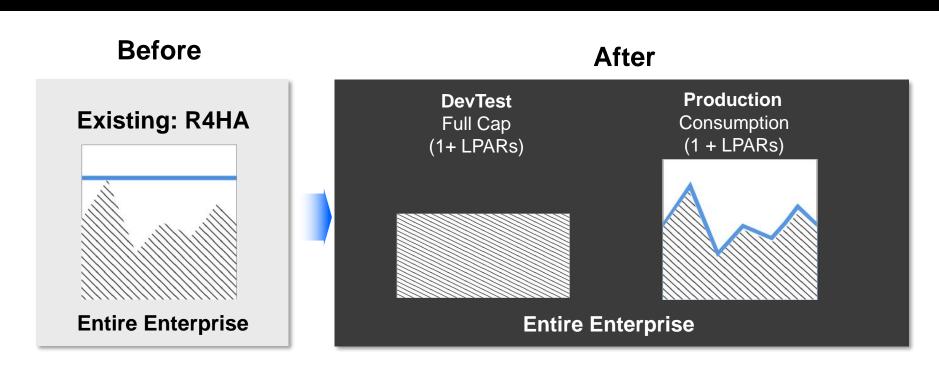
Consumption-based model:

- Paying for what they've using.
- Use ALL of available infrastructure capacity
- Carry forward unused MSUs into following year.
- Peak & spike as the business needs, WITHOUT PENALTY
- Highly competitive price on all growth

Production Environment



Potential future scenario





SCRT Data gathering > Analysis > Recommended Model

In conclusion

Transforming our IBM Z Software pricing to:

- Assist clients in their Digital Transformation & Hybrid Cloud journeys (new workload dynamics require new pricing metrics)
- Reward growth at highly competitive pricing
- □ Increase pricing predictability & transparency
- □ Facilitate clients using ALL of their infrastructure
- Facilitate clients to re-direct resources away from managing R4HA to focus on optimal business outcomes



Thank you

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